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2007 SALES RESULTS

RENAULT RETURNS TO GROWTH

- **Worldwide sales for the Renault group increased by 2.2% in 2007 to 2,487,453 units. The Group's share of the world market was 3.6%.**
- **The France and Europe Regions returned to growth in the second half-year, with an acceleration in the last quarter.**
- **The Group continued to expand internationally, increasing sales outside Europe by 16.5% to 863,187 units, representing nearly 35% of the Renault group's total vehicle sales.**
- **Renault brand sales rose by 1% and Dacia sales increased by 17.4%, while those of Renault Samsung Motors slipped by 1.4%.**
- **Logan confirmed its success, with 367,745 units sold under the Renault and Dacia brands, for an increase of over 48%.**
- **2007 marked the launch of the Group's product offensive with the introduction of Logan Van, New Twingo, New Laguna sedan and station wagon, QM5, and Sandero. The Group is stepping up the offensive in 2008 with the launch of nine new models.**

"The 2007 sales results are in line with our forecasts: down in the first-half of the year and back to growth in the second half, driven by new products like New Twingo and New Laguna." Patrick Blain, Executive Vice President, Sales and Marketing

| France & Europe Regions: winning back sales

In a highly competitive European market that showed slight growth, Renault group sales (PC and LCV) fell 4.1% to 1,624,266 units. The Group returned to growth in the second half of the year, and sales were up sales 4.8% in the fourth quarter.

Renault brand sales contracted by 6.1%, while those of Dacia rose 67.7% to 79,672 units.

In France, Renault retained its leading position with 594,069 registrations and market share of 23.5% (PC and LCV¹). The **Dacia** brand grew its sales by 74.1%, obtaining 1.3% of the market and placing 13th in the passenger car brand rankings.

In Europe², **Renault** took 8.4% of the overall PC and LCV market, claiming 7.6% of the passenger car market and maintaining its number one position in LCVs with a market share of 14.2%.

Dacia continued to grow, with registrations up 67.8% to 79,621 units. The brand is winning new customers with Logan and Logan MCV, the first vehicles of their kind in Europe.

With the launch of **New Twingo** in June and **New Laguna** in October, the Renault brand started to win back sales in Europe.

¹ Pc+LCV : Passenger Cars and Light Commercial Vehicles

² Europe : France+Europe Regions

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| Euromed Region: the Renault group number one in three markets

In the growing markets of the Euromed Region, Group sales (PC and LCV) increased **11.4%** with **424,085** units sold, thanks to an excellent performance by the Renault brand.

In the fast-growing **Russian** market (up 36.2%), Group sales rose by 39.6%. Sales passed the **100,000** mark for the first time on strong performances from all models, especially Logan (67,844 units), sold under the Renault brand. Sales were up 33.5% in **Ukraine** with over 14,400 registrations.

The Group led the **Romanian** market, selling **134,449** vehicles for a **38.3%** market share, driven by the Logan range. Dacia confirmed its leadership with 29% of the market, followed in second place by Renault, with a market share of 9.2%.

The Renault group strengthened its leadership in the growth markets of **Algeria** and **Morocco**, with sales up 27.5% in Algeria and 12.8% in Morocco. The Group continues to head the Moroccan market with a market share of 30.1%.

In **Turkey**, where the PC market shrank by 4.8%, Renault once again led car sales with a 16.7% market share and 59,458 units sold thanks to Mégane 2 and Thalia.

| Americas Region: sustained growth

In dynamic markets that expanded by 18.2%, **Renault group** sales (PC and LCV) increased by 33.4% to 247,403 units, mainly under the Renault brand. The Group achieved significant growth in Argentina (39%), Brazil (42.9%) and Venezuela (133%). Group sales outpaced the market in all three countries.

Sales in **Argentina** increased to 66,994 units, for a 12.5% market share. The Group set a sales record in Brazil with 73,875 units sold. Sales were up 17.8% to 39,089 in Colombia, where Logan was launched in 2005, with Renault consolidating its position as the number-two carmaker. Sales doubled in Venezuela to more than 29,000.

Manufactured at the Curitiba plant in Brazil since April, Logan is sold under the Renault brand in Argentina and Brazil, where it has proven a resounding success with over 16,500 units sold in just six months. Renault has extended its range with Sandero, a handsome five-door hatchback. Developed on the Logan platform and also produced at Curitiba, Sandero was launched in December 2007 in Brazil and is due for release in Argentina in February 2008.

| Asia-Africa Region: new markets, new opportunities

Group sales were up 9.8% in this region, where the market grew by 4.2%.

Renault brand sales increased 35.5% to 71,145 units (PC and LCV).

In **South Korea**, Renault Samsung Motors sales slipped a slight 1.4% to 117,376 vehicles. QM5, the Group's first cross-over, was launched in mid-December. Conceived and designed by Renault, developed by Nissan and manufactured by RSM, it will be marketed as Koleos outside South Korea in spring 2008. Ultimately, roughly 50% of production will be exported.

In **India**, where Logan production began at the Mahindra plant in Nashik in April, the network is gradually developing, and nearly 18,000 Logans have already been delivered. Logan topped its segment in the JD Power IQS³ and APEAL⁴ 2007 rankings for the region.

In **Iran**, Tondar 90 (Logan) came off to a successful start, with more than 85,000 orders in the first week. Over 10,000 vehicles have already been delivered. Ramp-up is slower than expected owing to a difficult economic context. Corrective measures have been taken and the sales objectives remain unchanged for the coming years.

³ IQS : Initial Quality Service Study

⁴ APEAL : Automotive Performance Execution and Layout Study

| Top products in 2007

New Twingo: feisty, practical and connected

Renault has sold over 56,000 **New Twingos** since the vehicle was launched in France, Italy and Slovenia in mid-June, and in a dozen other European countries in second-half 2007. New Twingo leads its segment in France with unit sales of 32,408.

New Laguna: driving pleasure with complete peace of mind

New Laguna, the emblem of the commitment to quality made in Renault's business plan, was launched in October within the space of a few days across 15 European countries, where it was very well received. Two and a half months later, Renault has sold 22,700 units, of which more than 12,000 in France. Since its launch, New Laguna has led its segment in France with a high-end version mix. The 110hp dCi version sets a record for the lowest CO₂ emissions in the category – at just 130 grams per kilometer – illustrating Renault's eco² environmental approach. **New Laguna Estate** is set for launch in European dealerships to meet strong demand for station wagons in countries such as Italy, where they account for 61% of the market, or Germany (58%).

Light commercial vehicles: Renault the undisputed leader for ten years

With 14.2% market share, Renault dominated the European LCV market for the **tenth consecutive year** on strong performances by **Kangoo Express**, **Trafic** and **Master**. **Kangoo Express** maintained its second place in the compact van segment through to the end of the year, with market share of 18% four weeks before the launch of the replacement model.

The Logan family's worldwide success

The Group has sold more than **783,000** Logans worldwide since they were launched in September 2004. The year 2007 was important for the program, with the start of production in Iran, India and Brazil. Logan is now manufactured in seven countries and marketed in 55, under the Renault and Dacia brands. Logan sales totaled **367,745** in 2007, up 48% on 2006. **Logan MCV** was launched between January and June 2007 throughout Europe, in Turkey and Algeria, and in some African and Near Eastern markets. **Logan Van** was introduced in Romania and Bulgaria in February 2007. **Sandero**, the latest vehicle based on the Logan platform, went to market in Mercosur at end-2007. The Dacia version of Sandero will be produced from 2008 at the Pitesti plant in Romania for markets in Europe and the Maghreb. The range will also be extended to include the **pick-up model**, revealed in Frankfurt in September 2007.

| Outlook

Four new models will be launched in the first two months of 2008: the passenger car and LCV versions of New Kangoo, Clio Estate and Grand Modus. Phase 2 of the Modus will be released as well, together with five other models in 2008.

In Europe⁵, the product offensive will be rounded out by the arrival of Koleos and Dacia's Sandero to boost the Group's growth in the Region. The full effect of Laguna Estate, the last product to be launched in 2007, will be felt in 2008.

After launching the Renault eco² signature in May, Renault has confirmed its objective of selling one million vehicles emitting less than 140 g/km of CO₂ in Europe⁶ in 2008.

Outside Europe, the Group is enjoying sustained sales growth, particularly in the Asia-Africa and Americas Regions, as production ramps up in India, Iran and Brazil.

"We are stepping up the product offensive in 2008 with the launch of nine new models. The three brands will contribute to the solid growth of the Renault group. We are forecasting a sales increase in each Region, with overall growth of over 10%." Patrick Blain, Executive Vice President, Sales and Marketing

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⁵ Europe : France and Europe Regions

⁶ Europe : European Union, 27 countries

Sales total by brand

	December*			Total		
	December 2007	December 2006	% variation	2007	2006	% variation
RENAULT						
PC	138 841	122 101	+13.7%	1 746 066	1 736 608	+0.5%
LCV	33 969	33 325	+1.9%	390 908	378 964	+3.2%
PC+LCV	172 810	155 426	+11.2%	2 136 974	2 115 572	+1.0%
RENAULT - SAMSUNG-MOTORS	0	0				
VP	11 774	11 282	+4.4%	120 006	121 660	-1.4%
DACIA	0	0				
PC	20 317	15 334	+32.5%	217 130	184 528	+17.7%
LCV	2 371	773	+206.7%	13 343	11 850	+12.6%
PC+LCV	22 688	16 107	+40.9%	230 473	196 378	+17.4%
RENAULT Group	0	0				
PC	170 932	148 717	+14.9%	2 083 202	2 042 796	+2.0%
LCV	36 340	34 098	+6.6%	404 251	390 814	+3.4%
PC+LCV	207 272	182 815	+13.4%	2 487 453	2 433 610	+2.2%

Total PC+LCV Group sales by region

	December*			Total		
	December 2007	December 2006	% variation	2007	2006	% variation
France	55 742	50 235	+11.0%	656 747	668 679	-1.8%
Europe* (excl. France)	65 531	61 874	+5.9%	967 519	1 024 224	-5.5%
Total France + Europe	121 273	112 109	+8.2%	1 624 266	1 692 903	-4.1%
Euromed **	46 458	40 642	+14.3%	424 085	380 657	+11.4%
Americas	20 573	14 548	+41.4%	247 403	185 438	+33.4%
Asia-Africa	18 968	15 516	+22.2%	191 699	174 612	+9.8%
Total excl. France + Europe	85 999	70 706	+21.6%	863 187	740 707	+16.5%
Total	207 272	182 815	+13.4%	2 487 453	2 433 610	+2.2%

* Sales

** Europe = appendix 1

TOP 10 Year to Date December 2007

Countries	Volumes PC+LCV (1)	Market share
FRANCE	626 706	24.8%
SPAIN+CANARY ISLANDS	198 830	10.5%
GERMANY	158 217	4.7%
UNITED KINGDOM	149 041	5.4%
ITALY	143 748	5.3%
ROMANIA*	134 449	38.3%
SOUTH KOREA**	117 376	9.3%
RUSSIA	101 166	3.9%
TURKEY	91 090	15.4%
BRAZIL	73 875	3.1%

(1) Registrations

* Dacia	102 062
* Renault	32 387
** Renault Samsung Motors	117 376

Logan sales by brand and Regions

Brands	Regions	2004	2005	2006	2007	Total
Dacia	Americas		162	417	585	1164
	Asia & Africa	2	1412	2952	3178	7544
	Euromed	20751	103301	133707	147035	404794
	Europe	2080	20511	28605	46809	98005
	France		9798	18791	32688	61277
Total Dacia		22833	22833	135184	184472	230295
Renault	Americas		2858	13811	41238	57907
	Asia-Africa				28368	28368
	Euromed		7057	49323	67844	124224
Total Renault				9915	63134	137450
Total		22833	145099	247606	367745	783283

The top 10 Logan markets

Ranking	Country	Brand	Sales in 2007
1	Romania	Dacia	102062
2	Russia	Renault	67844
3	France	Dacia	32688
4	India	Renault	17706
5	Germany	Dacia	17301
6	Brazil	Renault	14764
7	Venezuela	Renault	13379
8	Morocco	Dacia	12639
9	Iran	Renault	10657
10	Ukraine	Dacia	9350

Logan sales by models

	2007
Logan	279 110
Logan MCV	81 251
Logan Van	7 384
Total	367 745

APPENDIX 1

Countries by region

Americas	Asia & Africa	EuroMed	Europe (excluding France)	France
Colombia Costa Rica Cuba Ecuador Honduras Mexico Nicaragua Panama Salvador Venezuela Dominican Republic Guadeloupe French Guyana Martinique Argentina Brazil Bolivia Chile Paraguay Peru Uruguay	ASIA PACIFIC Australia Indonesia Japan Malaysia New Caledonia New Zealand Singapore Tahiti Thailand Brunei	Bulgaria Moldavia Romania Armenia Belarus Georgia Kazakhstan Russia Ukraine Azerbaïdjan Turkey Algeria Morocco Tunisia	Austria Baltic States Belgium/Luxembourg Bosnia Croatia Cyprus Czech Republic Denmark Finland Germany Greece Hungary Ireland Iceland Italy Kosovo Macedonia Malta Montenegro Netherlands Norway Poland Portugal Serbia Slovakia Slovenia United Kingdom Spain Sweden Switzerland	Metropolitan France
	INDIA			
	MIDDLE EAST & French-speaking Africa Egypt Jordan Lebanon Libya Saudi Arabia Pakistan Gulf countries Syria <i>+ French-speaking African countries</i>			
	AFRICA & INDIAN OCEAN South Africa <i>+ sub-Saharan African countries</i> Indian Ocean Islands			
	KOREA			
	IRAN			
	CHINA Hong-Kong Taiwan Israel			