

Rueil Malmaison, 17 April 2019

Shareholders' General Meeting of 17 April 2019

- Approval of all resolutions
- Dividend: payment in cash of final dividend of €1.92 per share on 25 April 2019

VINCI's Combined Shareholders' General Meeting, chaired by Xavier Huillard, the Group's Chairman and Chief Executive Officer, was held on 17 April 2019 at the Salle Pleyel in Paris. The quorum was 62,027% and the shareholders' meeting approved all the resolutions submitted.

The shareholders' meeting approved the parent company and consolidated financial statements for the fiscal year ended 31 December 2018 and decided to pay a dividend of €2.67 per share in respect of that year. Since an interim dividend of €0.75 was paid in November 2018, the final dividend is €1.92. The share will be quoted ex-dividend on 23 April 2019. The final dividend will be paid in cash on 25 April 2019.

The shareholders' meeting also approved the renewal of the terms of office of Mr Robert Castaigne, Mrs Ana Paula Pessoa and Mrs Pascale Sourisse as directors, as well as the appointment of Mrs Caroline Grégoire Sainte Marie and Mrs Dominique Muller Joly-Pottuz as directors.

Upcoming events:

- 23 April 2019: Quarterly information at 31 March 2019
- 31 July 2019: First half 2019 results

The results of the votes and a video of the Shareholders' General Meeting will soon be available on the Group's website at www.vinci.com.

About VINCI

VINCI is a global player in concessions and contracting, employing over 210,000 people in some 100 countries. We design, finance, build and operate infrastructure and facilities that help improve daily life and mobility for all. Because we believe in all-round performance, above and beyond economic and financial results, we are committed to operating in an environmentally and socially responsible manner. And because our projects are in the public interest, we consider that reaching out to all our stakeholders and engaging in dialogue with them is essential in the conduct of our business activities. Our goal is to build long-term value in this way for our customers, shareholders, employees and partners, and for society at large.

www.vinci.com

Notes to editors

Robert Castaigne is a graduate of the École Centrale de Lille and the École Nationale Supérieure du Pétrole et des Moteurs. He also holds a doctorate in economics from Université de Paris 1 – Panthéon-Sorbonne. He was an engineer at Total from 1 January 1972 and Chief Financial Officer and member of the Executive Committee of Total from June 1994 to May 2008. Chairman of VINCI’s Audit Committee and a member of VINCI’s Remuneration Committee since 2007, Mr Castaigne is also a Director and member of the Audit Committee and the Appointments and Remuneration Committee of Novatek (Russia).

Ana Paula Pessoa graduated from Stanford University with a BA in economics and international relations and an MA in economic development. She worked for the United Nations Development Programme (UNDP) in New York and Benin from 1988 to 1990. Mrs Pessoa returned to Brazil in 1993 and joined Globo Organizations where she stayed for 18 years, occupying several positions in telecommunications, cable and satellite TV, print media, radio and newspapers. From 2001 to 2011, she was Chief Financial Officer and innovation director of Infoglobo, the largest newspaper group in South America. In 2011, Mrs Pessoa founded BlackKey Investments and invested in Neemu Internet, a leader in search and recommendation technology for e-commerce. In 2012, she opened the Brazil office of Brunswick Group, a strategic communications company, where she was managing partner for over three years. Mrs Pessoa was Chief Financial Officer of the Organising Committee for the Rio 2016 Olympic and Paralympic Games from September 2015 to March 2017. Currently, she is Chairman and Chief Strategy Officer of Kunumi AI, a leading artificial intelligence company. A member of VINCI’s Strategy and CSR Committee since 2015, she is also an independent Director of News Corporation (New York) and Crédit Suisse AG (Zurich), independent Director of Aegea Saneamento SA (São Paulo) and member of its Finance and Investment Committee.

Pascale Sourisse is a graduate of the École Polytechnique and of Télécom ParisTech. She worked as an engineer at Compagnie Générale des Eaux from 1984 to 1985, as an engineer in the telecommunications division of Jeumont-Schneider from 1985 to 1986, and as head of the enterprise network division at France Telecom from 1987 to 1990. From 1990 to 1994, Mrs Sourisse worked in the French Ministry for Industry as assistant deputy manager, then deputy manager, of the Consumer Electronics and Audiovisual Communication department. She then joined the Alcatel Group, where she held the positions of Director, Planning and Strategy from 1995 to 1997, Chairman and Chief Executive Officer of Skybridge from 1997 to 2001, and Chief Executive Officer and then President and Chief Executive Officer of Alcatel Space from 2001 to 2005. She was President of Alcatel Alenia Space (now Thales Alenia Space) from 2005 to 2008. Since April 2007, she has been a member of the Executive Committee of Thales. From May 2008 until early 2010, Mrs Sourisse was Chief Executive Officer of Thales’ Land & Joint Systems Division. In early 2010, she was named Chief Executive Officer, then Senior Vice-President for Defence & Security C4I Systems at Thales. Since early 2013, she has served as Senior Vice-President for International Development at Thales. Chairman of VINCI’s Remuneration Committee and member of VINCI’s Appointments and Corporate Governance Committee since 2007, Mrs Sourisse is also a Director of Renault and member of its Audit, Risks and Ethics Committee.

PRESS CONTACT

VINCI Media Relations Department

Tel: +33 (0)1 47 16 31 82

media.relations@vinci.com

Caroline Grégoire Sainte Marie is a graduate of the Institut d'Études Politiques de Paris and has a degree in commercial law from Université de Paris 1 – Panthéon-Sorbonne. She began her career with Xerox France in 1981 as a financial controller. In 1984, she joined the Hoechst pharmaceuticals group, holding various financial positions at Roussel Uclaf SA, before being appointed Chief Financial Officer in 1994 of Albert Roussel Pharma GmbH, where she also served on the Executive Board. In 1996, she joined Volkswagen France, before moving to the Lafarge group in 1997 as Chief Financial Officer of Lafarge Speciality Products (LMS). She was named Senior Vice-President, Mergers and Acquisitions in the group's Cement division in 2000, where she notably led the financial strategy for the takeover of Blue Circle. In 2004, she became Managing Director of Lafarge Cement for Germany and the Czech Republic. She was appointed Chairman and Chief Executive Officer of Tarmac for France and Belgium in 2007, before being named Chairman and Chief Executive Officer of Frans Bonhomme in 2009. Mrs Grégoire Sainte Marie was a Director of Eramet from 2012 to 2016 and of Safran from 2011 to 2015. Since 2011, she has served as a company Director. Currently, she is on the Boards of Groupama, FLSmidth, Wienerberger, Fnac Darty and Elkem. In addition, as an investor, she is a Director of Calyos (Belgium). She is also a founding partner of DefInnov, a collaborative innovation platform in the defence and security field, as well as Senior Advisor at HIG European Capital Partners.

After completing a Masters degree in private law, majoring in international law, **Dominique Muller Joly-Pottuz** joined the VINCI Group in April 1991. She held the positions of head of construction claims at Ascop (Générale des Eaux's in-house brokerage) until 2000, and then claims and coverage selection at VINCI Assurances until October 2006. She has been head of insurance at VINCI Construction France since that date. Mrs Muller Joly-Pottuz is also a member of the Supervisory Board of the Castor company mutual fund and secretary to the Social and Economic Committee of VINCI Construction France.

Press contact: VINCI Media Relations Department

Tel: +33 1 47 16 31 82

email: media.relations@vinci.com

Investor relations contact: Grégoire Thibault

Tel: +33 1 47 16 45 07

email: gregoire.thibault@vinci.com